



Employees are the key...

Celebrating success!

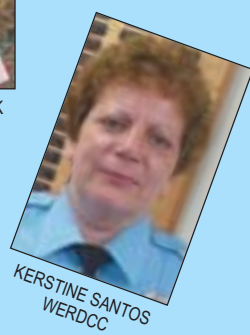
The Department of Corrections values its employees and the contributions they make each day. We take time to honor outstanding examples of professional excellence, innovation and commitment every month with the Employee of the Month award. Hundreds of nominations are reviewed each year and the honor is a genuine distinction.

During 2002, we were doubly honored that DOC Employee of the Month **Larry Fuhr** (July) was subsequently chosen to be Missouri Employee of the Month. He received his recognition at a reception in the State Capitol.

The Director's Award of Valor is a prestigious Department honor bestowed on staff who perform heroic or courageous acts despite personal risk. COII **Odell Henry**, COI **Thomas Bowden** and COI **Lisa Offield** earned the honor in 2002 and they received their awards at the Missouri Correctional Employees Week Proclamation Ceremony on May 22.

Also honored by the Department in 2002 were 29 Lifesaver Award recipients.

Each and every day, DOC staff perform admirably, often above and beyond their assigned duties. They do this to advance our mission, to assist their colleagues, and because they are compassionate, ethical, dedicated employees.



KERSTINE SANTOS
WERDCC

JULIE M^WMILLIAN • DIST 1 P&P



TONY LAMBERT
DIST 2 P&P



JEANNETTE BENDER
DIST ER P&P



GERALD DICUS • TCC



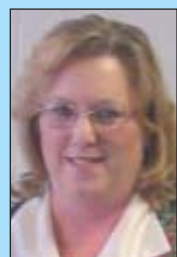
LARRY FUHR • CRCC



STAN ROCK • WERDCC



MIKE STRONG • FRDC



LESLIE SIEBENECK
CO P&P



DARYL KING • BCC



MIKE SUDDARTH
DIST 19 P&P



YOLANDA HUTCHESON
SECC

Visit us soon and often at
www.doc.missouri.gov

directory of DOC facilities...

DEPARTMENT of CORRECTIONS CENTRAL OFFICE

Central Office Switchboard & General Information 573-751-2389
2729 Plaza Drive, PO Box 236, Jefferson City, MO 65102
Director Gary B. Kempker 573-526-6607

DIVISION of PROBATION & PAROLE (updated on 7/1/2003)

Central Office Switchboard & General Information 573-751-8488
1511 Christy Drive, Jefferson City, MO 65101
Division Director Denis Agniel 573-526-6551

Kansas City Community Release Center 816-842-7467
651 Mulberry Street 64106
St. Louis Community Release Center 314-621-1634
1621 North First Street 63102

Regional, District & Satellite Probation & Parole Offices

Dist 1—St. Joseph 816-387-2333
902 Edmund • Suite 300 64501
Dist 2—Chillicothe 660-646-4535
98 S. Washington 64601
Satellite • Brookfield 660-258-7916
108 North Main 64628
Dist 3—Hannibal 573-248-2450
909 Broadway 63401
Dist 4—KC 816-889-2271
1411 Main 64105
Dist 4A—KC 816-889-7600
1924 Oak Street 64108
Dist 4B—KC 816-881-4315
1305 Locust • 1st Floor 64106
Dist 4C—KC Central 816-889-3322
3111 Swope Parkway 64130
Dist 4R—KC Region 816-889-7600
330 E. 20th Street 64108
Dist 4W—KC West 816-753-8320
1330 Brush Creek 64110
Dist 5—Warrensburg 660-543-7920
610 N. Ridgeview Dr 64093
Dist 6—Columbia 573-884-7016
1512 Heriford Dr • Ste A 65202
Dist 7B—St. L. Pretrial 314-340-6999
1114 Market • Room 200 63101
Dist 7C—St. L. Central 314-340-7240
111 N. 7th • Room 150 63101
Dist 7S—St. L. South 314-301-4999
3101 Chouteau 63103
Satellite—St. L. 314-832-8269
6821 South Broadway 63111
Dist EC—St. L. 314-877-1000
220 South Jefferson 63103
Dist EP—St. L. 314-877-1000
220 South Jefferson 63103
St. L—Eastern Region 314-877-1176
Administrative Office
220 S. Jefferson • 2nd Floor 63103
ERA—Eastern Reg Annex 314-877-1176
220 South Jefferson • 2nd Floor 63103
Dist 8C—St. L. Co 314-340-3801
9441 Dielman Rock Isl Industrial Dr 63132
Dist 8N—St. L. Co N. 314-877-2602
8501 Lucas & Hunt Blvd 63163
Dist 8S—St. L. Co S. 314-842-7374
4452 S. Lindbergh Blvd 63127
Dist 9—Joplin 417-629-3200
1919 N. Rangeline Road 64801
Dist 10—Springfield 417-888-4203
2530 S. Campbell • Ste H 65807
Satellite • Aurora 417-678-0832
226 Madison 65605
Dist 10R—Spfld 417-895-5700
1735 W. Catalpa • Ste A 65807
Dist 11—Rolla 573-368-2233
1105 Kingshighway 65401
Dist 12—Farmington 573-218-5006
901 Progress Dr • Ste 101 63640
Dist 13—West Plains 417-256-6178
1580 Imperial Center 65775
Dist 14—Sikeston 573-472-5353
102 Arthur Street 63801
Satellite • Charleston 573-683-3673
305 South Cooper 63834
Satellite • New Madrid 573-748-2464
#1 Courthouse Square • Suite B 63869
Dist 15—Hillsboro 314-789-3392
4621 Yeager Road 63050
Dist 16—Union 314-583-8933
#3 Truman Court 63084
Dist 17—St. Charles 636-940-3333
211 Compass Point Drive 63301
Dist 18—Moberly 660-263-3762
1150 S. Morley 65270
Satellite • Macon 660-385-5731
1716 Prospect Dr • Ste A 63552
Satellite • Kirksville 660-785-2430
516 South Main 63501
Dist 19—Liberty 816-792-0793
910 Kent, Liberty 64068
Dist 20—Camdenton 573-346-2878
224 W. Highway 54W 65020
Dist 21—Branson 417-334-5613
225 Church Street 65616
Satellite • Ozark 417-581-7967
340 South Third Street 65721
Dist 22—Cape Girardeau 573-290-5820
3463 Armstrong 63703
Satellite • Perryville 573-547-9285
12 East Wichern 63775
Dist 23—Kennett 573-888-4900
875 County Road VV 63857
Dist 24—Independence 816-795-6055
18610 East 37th Terrace 64057
Dist 25—Poplar Bluff 573-840-9555
2323 N. Main Street 63901
Dist 26—Fulton 573-592-4061
2800 Cardinal Drive 65251
Dist 27—Jefferson City 573-751-4949
2705 W. Main 65109
Dist 28—Belton 816-322-1166
836 North Scott 64012
Dist 29—Sedalia 660-530-5530
205 Thompson Road 65301
Satellite • Marshall 660-831-5238
1239 Santa Fe Trail 65340
Dist 30—Nevada 417-448-1250
330 South Prewitt 64772
Dist 31—Caruthersville 573-333-2809
915 Hwy 84 • PO Box 941 63830
Dist 32—St. Joseph 816-271-3131
3906 Oakland Ave 64506
Satellite • Maryville 660-582-4799
2617 Burris Road 64468

Dist 33—Neosho 417-451-5322
1845 Laquesta Drive 64850
Dist 34—Eldon 573-392-6920
672 Industrial Dr 65026
Dist 35—Lebanon 417-532-6224
300 South Jackson 65536
Dist 36—Potosi 573-438-3623
326 East High St • Ste 1 63664
Dist 37—Dexter 573-624-9434
1003 Wildwood • Ste A 63841
Dist 38—Troy 636-528-5821
311 Travis Boulevard 63379
Satellite—Warrenton 636-456-5299
505 Ingram Lane 63383
Dist 39—Trenton 660-359-3227
1601 East 30th 64683

DIVISION of ADULT INSTITUTIONS

Division Director
George Lombardi 573-526-6524
2729 Plaza Drive, Jefferson City 65101

Adult Institutions

Alcoa Correctl Ctr 573-751-3911
8501 Fenceline Rd, Jefferson City 65101
Boonville Correctl Ctr 660-882-6521
1216 E Morgan St, Boonville 65233
Central MO Correctl Ctr 573-751-2053
PO Box 539, Hwy 179, Jefferson Cy 65102
Chillicothe Correctl Ctr 660-646-4032
1500 Third St, Chillicothe 64601
Crossroads Correctl Ctr 816-632-2727
1115 E Pence, Cameron 64429
Eastern Region
Diagnostic & Correctl Ctr 573-358-5516
2727 Hwy K, Bonne Terre 63628
Farmington Correctl Ctr 573-756-8001
1012 W Columbia, Farmington 63640
Fulton Recptn
& Diagnostic Ctr 573-592-4040
PO Box 190, State Road O, Fulton 65251
MO State Penitentiary 573-751-3224
PO Box 597, 631 State St, Jefferson Cy 65102
Maryville Treatmnt Ctr 660-582-6542
30227 US Hwy 136, Maryville 64468
MO Eastern Correctl Ctr 314-257-3322
18701 Old Hwy 66, Pacific 63069
Moberly Correctl Ctr 660-263-3778
PO Box 7, Moberly 65270
Ozark Correctl Ctr 417-767-4491
929 Honor Camp Ln, PO Box 1-P, Fordland 65652
Northeast Correctl Ctr 573-324-9975
13698 Airport Road, Bowling Green 63334
Potosi Correctl Ctr 573-438-6000
Route 2, Box 2222, Mineral Point 63660
South Central Correctl Ctr 573-674-4470
255 Hwy 32 West, Licking 65542-9843
Southeast Correctl Ctr 573-683-4409
300 East Pedro Simmons Dr, Charleston 63834
Tipton Correctl Ctr 660-433-2031
619 N Osage Ave, Tipton, MO 65081
Women's Eastern Reception,
Diagnostic & Correctl Ctr 573-594-6686
1101 E Hwy 54, PO Box 300, Vandalia 63382
Western MO Correctl Ctr 816-632-1390
609 East Pence Rd, Cameron, MO 64429
Western Reception, Diagnostic
& Correctl Ctr 816-387-2158
3401 Faraon, St. Joseph 64506



Missouri Department of Corrections

Mission Statement

The Department of Corrections with victims, communities and state and local governments improves public safety through secure confinement and effective community interventiona. Through our cooperative efforts to provide effective correctional services, we hold offenders accountable for their behavior and prepare them to be productive citizens.

Greetings and Welcome:

On behalf of over 11,000 corrections professionals serving the citizens of Missouri as employees of the Missouri Department of Corrections, I proudly present our 2002 Annual Report. This report is a departure from our traditional annual report format and is representative of the dynamic changes in the Department itself.



Like all state agencies in Missouri, the Department of Corrections is accomplishing its mission with significant budget reductions. Lean budgets create the necessity to get the job done with fewer resources, and our 2002 Annual Report reflects that current reality. This compact reference contains the basic statistics about the Department's operations and allows us to print more copies for less money. I invite you to supplement this information by visiting our website at www.doc.missouri.gov for detailed information about our policies, procedures and programs.

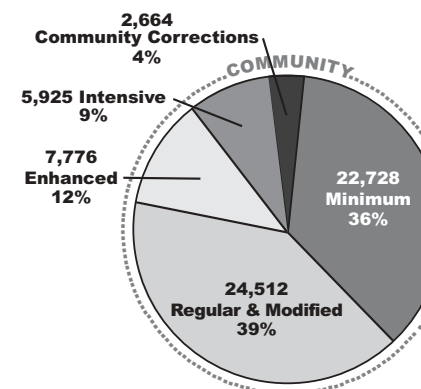
The dedicated corrections professionals of this department were practicing the same kinds of resource economy each and every day in 2002. Whether it was keeping correctional facilities safe and secure around the clock, closely supervising the progress of offenders on probation or parole in our communities, providing substance abuse treatment, or teaching a GED class, our staff remained committed to the enhanced public safety of all Missourians. In this—or any—era, Department of Corrections staff remain one of our state's most underrated assets.

I hope you will find the time to tell a Department of Corrections employee, on behalf of your fellow Missourians, how much you appreciate the difficult job they do. It is with great pride in their accomplishments that I work alongside them, and am pleased to present our 2002 Annual Report.

Sincerely,

Gary Kempker

Probation & Parole Population by Supervision Level CY2002



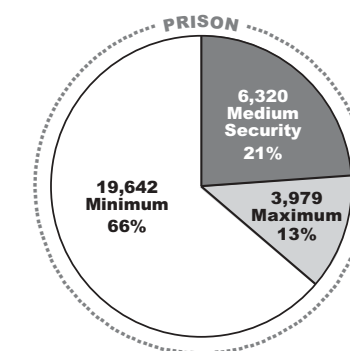
Total community population:

2002=**63,605**

1997=**55,411**

1992=**40,642**

Prison Population by Custody Level CY2002



Total prison population:

2002=**29,941**

1997=**24,042**

1992=**16,195**

measuring • success • accomplishment • efficiency • outcomes • efficacy • performance

ANNUAL REPORT 2002

What happens when offenders go home...

One of the most significant questions any corrections organization asks as it goes about its business is—

How do we want offenders when they return to our communities?

The succinct answer is that we want them to be in the best position to succeed and not re-offend. Each year approximately 15,000 offenders return to Missouri communities following confinement in a state prison. It's a very big, and extremely critical, question facing corrections professionals.

Missouri is meeting the challenge with two re-entry initiatives. The Transition from Prison to Community Initiative (TPCI) is a collaborative effort involving the Department and six other organizations. “Going Home” is a pilot project associated with the Serious and Violent Offender Re-Entry Initiative, funded by a federal grant.

“The concept of effectively transitioning offenders from prison to the community is the same with both initiatives,” said **Julie Rollins**, DOC Women’s Offender Coordinator and Coordinator for the two initiatives. “The difference is that Going Home applies to a targeted population and serves as a pilot to TPCI which focuses on re-entry for the entire offender population in our state.”

Transition from Prison to Community Initiative (TPCI)

Missouri was one of two states selected by the National Institute of Corrections to receive technical assistance to build a model to improve the success of offenders returning to local communities. Most of the 15,000 offenders released each year from Missouri prisons remain under supervision and many require the services of other state agencies and private treatment providers. The issues include substance abuse, family support, work, health and vocational skills—each of which can contribute to continued criminality if unresolved.

The TCPI team is made up of representatives of the state departments of Corrections, Social Services, Health, Mental Health, Economic Development, Office of Court Administrators and the Kansas City Community Release Center.

The collaboration team seeks ways to address the offender re-entry problem by promoting common interests, integrating policies, and sharing information and services between agencies, to improve the overall offender transition process. By combining the resources of six state agencies,

the object of the TPCI is to increase public safety, reduce recidivism, diminish new victimization and make more efficient and better use of state and local resources.

Serious and Violent Offender Re-Entry Initiative—

Going Home

The Serious and Violent Offender Re-Entry Initiative, funded by a three-year federal grant of \$1,296,044, has a very specific target: serious and violent offenders age 17-35 with both a prior criminal history and poor work history who also lack vocational skills.* Approximately \$700,000 of the grant is for purchase of direct services (substance abuse treatment, mental health treatment, transitional housing, and vocational assistance), utilizing existing contracts. The Department hired three Re-Entry Specialists, two in Kansas City and one in St. Louis, to work with DOC staff, community organizations, and other potential stakeholders in each phase of the program.

Going Home works in three phases.

Phase I takes place in the institution and consists of selecting eligible, high-risk participants and conducting needs assessments to determine basic needs such as medical, food, shelter, clothing and subsistence. Other needs assessment includes education, employment, support, mental health treatment, substance abuse treatment, legal issues and monitoring compliance. This is the beginning of the offender’s re-entry plan.

Phase II is the transition, including:

- the move from prison to the next place of residence;

(continued at right)

***Going Home**
geographically targets:

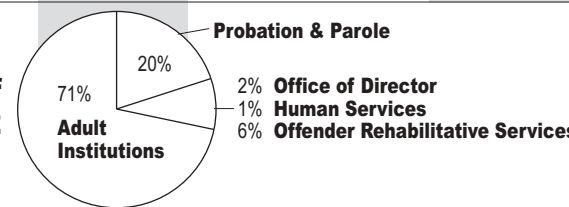
- Women being released from WERDCC to St. Louis City and County (approximately 50), and
- Men and women being released from CCC, CRCC, WMCC and WRDCC to Districts 4, 4C, 4R, and 4W in Kansas City (approximately 150)

total budget* • actual expenditures personal services and budgeted staff by division

* Does not include Facilities Maintenance and Reserve Fund spending authority because the fund is managed by Office of Administration

Office/Division	Personal Services salaries	Staff number	1998 salaries/staff	1993 salaries/staff
Director includes Information Systems	\$138,725,608	307.1	\$135,437,246 • 149.4	\$46,660,820 • 124.6
Human Services	\$7,356,390	144.6	\$4,483,544 • 90.6	\$3,629,776 • 116.6
Adult Institutions includes all food, fuel & utility expenditures	\$198,976,607	7,344.2	\$136,220,865 • 5697.4	\$79,801,764 • 3843.5
Probation & Parole	\$78,656,209	2,080.88	\$70,070,817 • 1532.3	\$30,462,251 • 1177.3
Offender Rehabilitative Services	\$142,059,648	819.65	\$93,631,383 • 566.2	\$48,903,310 • 692.5

Budgeted Staff
as of December 31, 2002



average per diem costs

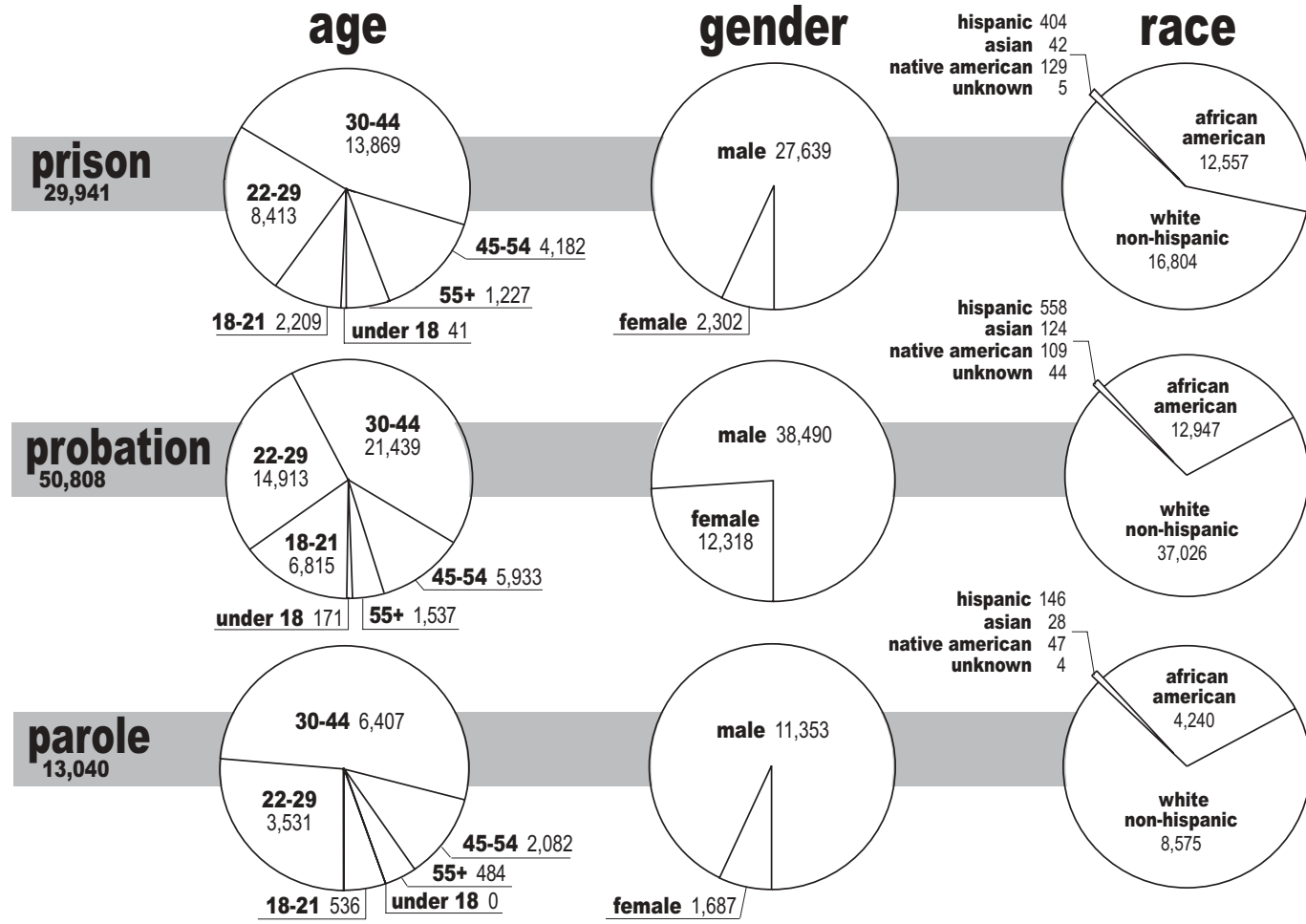
custody level	maximum	high	medium	low/minimum
prison	\$37.31	\$32.48	\$32.50	\$36.63
general community supervision five general community supervision levels				
probation & parole	\$3.10	\$41.95	\$11.30	
residential facility				
electronic monitoring plus general supervision cost				

- any modification to the re-entry plan by the transition team and the offender;
- establishment of the transition team’s role in the plan;
- development of a schedule for the offender;
- court authorization of the plan with the offender, team and service providers;
- ongoing needs assessment and subsequent review and modification of the plan as needed.

The court reviews offender progress and compliance regularly, adjusting accordingly Phase III approaches.

During **Phase III** there is continued support from community-based organizations (including faith-based groups), continued involvement of support services such as substance abuse, encouraged contact with their personal social support networks and ongoing community support.

Both initiatives are in the building and planning stages and each illustrates the Department’s commitment to the success of offenders leaving prison and returning to our communities.



top ten crimes of P&P offenders

offense	charge code	count	ave. probation
possession of a controlled substance	32450	10,426	3.9
distribution/delivery/manufacture of a controlled substance	32465	5164	3.7
stealing	15010	5027	4.1
dwi/alcohol	47410	4431	4.2
2 nd degree burglary	14020	4111	4.0
nonsupport—6 to 12 mo.—\$5000	26031	3244	4.8
forgery	18010	2830	4.0
2 nd degree assault	13031	1861	3.7
passing a bad check	19010	1699	4.2
unlawful use of weapon	31020	1451	3.7

top ten crimes of incarcerated offenders

offense	charge code	count	ave. yrs. sentence
distribution/delivery/manufacture of a controlled substance	32465	2940	8.3
2 nd degree robbery	12010	2519	16.8
2 nd degree burglary	14020	2080	6
possession of a controlled substance	32450	2017	5.1
2 nd degree murder	10031	1704	24.4
stealing	15010	1445	5.4
2 nd degree robbery	12020	1153	9.8
dwi/alcohol	47410	1149	4.3
2 nd degree assault	13031	906	5.6
forgery	18010	821	4.9

• 12/31/02 snapshot

most serious offense on all offenders • december 31, 2002 snapshot • *includes P&P interstate

	PERSON includes murder, rape, robbery, assault, sexual assault, arson 1	PROPERTY includes burglary, stealing, forgery, arson 2	DRUGS includes possession, sales, manufacture	DWI	OTHER includes weapons
prison	13,673	6,925	6,483	1,160	1,700
probation*	6,546	16,855	15,760	4,645	7,002
parole	2,812	4,549	3,899	883	897